



March 17, 2020

Ed Kinley, President
Universal Environmental Solutions, LLC
1650 Hemlock Street
Tampa, FL 33605

Reference: Water Goat Maintenance performed by Universal Environmental Solutions, LLC for Port Tampa Bay

Dear Ed,

Thank you for your 3 year commitment to maintain the Water Goat located at McKay Bay Nature Preserve. Port Tampa Bay has formally adopted this innovative device through Keep Tampa Bay Beautiful and welcomes your partnership in maintaining the Goat. This letter is to confirm that UES has formally committed to maintain the Water Goat for a period of at least three years, which began on May 14, 2019. This commitment has been formalized with a zero cost work order under the current Unit Price Upland Contract between UES and PTB. As such, UES assumes all liability and risk in the maintenance of the Water Goat.

We appreciate your partnership and look forward to many more years of trash and debris removal from the Water Goat.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chris Cooley', with a long horizontal flourish extending to the right.

Christopher J. Cooley
Director of Environmental Affairs

cc: Abigail.bridges@floridadep.gov